


















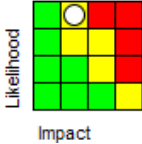








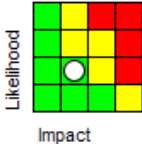












DBE Review history by status COVID risks only (Planning & Transportation)

Appendix 3A

Generated on: 30 November 2020

Code	Title	Creation Date	Current Risk Matrix	Current Risk Score	Target risk score rating	Target Risk Score	Recent Reviews	Risk Score	Historical Status	Likelihood Description	Impact Description	Current Risk Trend Icon	Flight Path
CVD19 SGPS 25	Failure by BRONZE to deliver the Highways, Parking & Enforcement service required by SILVER (DBE) (RECOVERY)	17-Apr-2020		8		8	24-Nov-2020	8		Unlikely	Major		
							11-Nov-2020	8		Unlikely	Major		
							28-Oct-2020	8		Unlikely	Major		
							23-Sep-2020	8		Unlikely	Major		
							10-Sep-2020	8		Unlikely	Major		
							10-Sep-2020	8		Unlikely	Major		
							29-Jul-2020	8		Unlikely	Major		
							17-Apr-2020	8		Unlikely	Major		
CVD19 SGPS 26	Failure by BRONZE to deliver the Development & Construction service required by SILVER (DBE) (RECOVERY)	17-Apr-2020		6		2	07-Jul-2020	6		Possible	Serious		
							07-Jul-2020	6		Possible	Serious		
							17-Apr-2020	8		Likely	Serious		

Code	Title	Creation Date	Current Risk Matrix	Current Risk Score	Target risk score rating	Target Risk Score	Recent Reviews	Risk Score	Historical Status	Likelihood Description	Impact Description	Current Risk Trend Icon	Flight Path
CVD19 SGPS 27	Failure to deliver the New DBE – Finance (DBE) (RECOVERY)	17-Apr-2020		8		6	16-Nov-2020	8		Likely	Serious		
							02-Nov-2020	16		Likely	Major		
							05-Oct-2020	16		Likely	Major		
							22-Sep-2020	16		Likely	Major		
							09-Sep-2020	16		Likely	Major		
							10-Aug-2020	16		Likely	Major		
							28-Jul-2020	16		Likely	Major		
							07-Jul-2020	16		Likely	Major		
							08-Jun-2020	16		Likely	Major		
							08-Jun-2020	16		Likely	Major		
CVD19 SGPS 28	Failure to deliver the New DBE – Business Plan (DBE) (RECOVERY)	17-Apr-2020		4		6	30-Nov-2020	4		Unlikely	Serious		
							16-Nov-2020	4		Unlikely	Serious		
							02-Nov-2020	4		Unlikely	Serious		
							05-Oct-2020	6		Possible	Serious		

Code	Title	Creation Date	Current Risk Matrix	Current Risk Score	Target risk score rating	Target Risk Score	Recent Reviews	Risk Score	Historical Status	Likelihood Description	Impact Description	Current Risk Trend Icon	Flight Path
							22-Sep-2020	6		Possible	Serious		
							09-Sep-2020	6		Possible	Serious		
							10-Aug-2020	6		Possible	Serious		
							28-Jul-2020	6		Possible	Serious		
							07-Jul-2020	6		Possible	Serious		
							01-Jul-2020	6		Possible	Serious		